

18 September 2026

Notice of 2026 Annual Shareholders' Meeting

Fletcher Building Limited's 2026 Annual Shareholders' Meeting will be held on Wednesday, 21 October 2026, commencing at 10.30am NZT.

Shareholders may attend in person at the Maritime Room, Princes Wharf, Auckland CBD, New Zealand, or online via the Computershare Meeting Platform. Please refer to the attached Voting/Proxy Form for details on attending and voting online.

A recording of the meeting will be available on the Company's website, www.fletcherbuilding.com, after the meeting concludes.

The following documents are being sent to shareholders today:

- Notice of Annual Shareholders' Meeting
- Voting/Proxy Form

ENDS

Authorised for release to the market by Haydn Wong, Company Secretary.

For further information please contact:

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For information on Fletcher Building visit fletcherbuilding.com