

19 September 2025

Notice of 2025 Annual Shareholders' Meeting

The 2025 Annual Shareholders' Meeting of Fletcher Building Limited will be held on Wednesday 22 October 2025, commencing at 10.30am NZT.

The meeting will be held at Eden Park, World Cup Lounge | Te Ipu O Te Ao, Samsung South Stand, 42 Reimers Avenue, Kingsland, Auckland, New Zealand and online via the Computershare Meeting Platform. For information on how to attend and vote at the meeting online, please refer to the attached Voting/Proxy Form.

A recording of the meeting will be made available on the Company's website www.fletcherbuilding.com following the conclusion of the meeting.

The attached documents are being sent to shareholders today:

- Notice of Annual Shareholders' Meeting
- Voting/Proxy Form

ENDS

Authorised for release to the market by Haydn Wong, Company Secretary.

For further information please contact:

INVESTORS	Will Wright , Chief Financial Officer	+64 21 490 251	Will.Wright@fbu.com
MEDIA	Christian May , Chief Corporate Affairs Officer	+64 21 305 398	Christian.May@fbu.com

For information on Fletcher Building visit fletcherbuilding.com