



Fletcher Building Investor Day May 2021

Wendi Croft
CE, Health + Safety

26 May 2021

Agenda

1. Introduction, Fletcher Building Overview	Ross Taylor
2. Group Financials	Bevan McKenzie
3. Safety	Wendi Croft
4. Building Products	Hamish McBeath
5. Concrete	Nick Traber
6. Distribution	Bruce McEwen
7. Residential and Development	Steve Evans
8. Construction	Peter Reidy
9. Australia	Dean Fradgley
10. People, Innovation and Sustainability	Claire Carroll
11. Concluding Remarks and Q+A	Ross Taylor



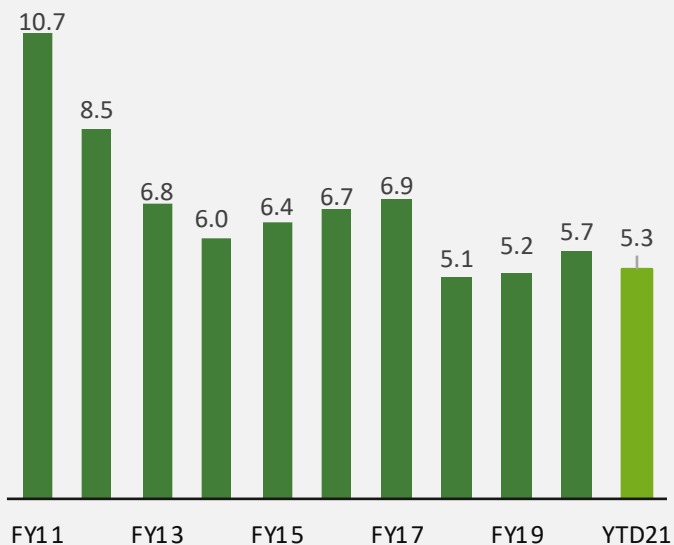
- CE Health & Safety since October 2018
- Leading Protect reset within Fletcher Building
- Previously led health and safety for international organisations in multiple jurisdictions, including North and South America, Europe, Asia, Australia and New Zealand



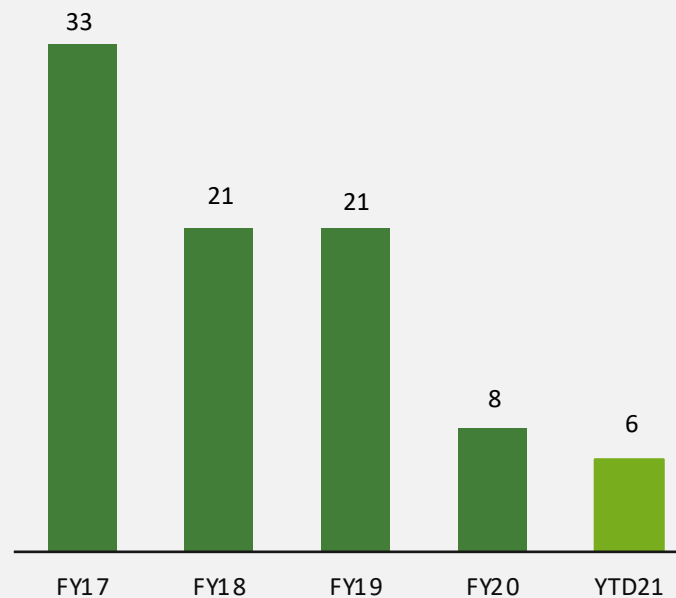
Safety is a key element of our Strategy

Safety

**Total Recordable Injury
Frequency Rate¹**



Serious Injuries²



- 'Protect' safety programme to realise a future where *zero injuries everyday* is possible
- Current focus is on critical risks, high potentials, and resetting culture & behaviours
- Serious Injury elimination is our initial goal
- TRIFR target to under 3.0 in the long run (well below industry average)



The five pillars of our Protect strategy



**SHIFT
MINDSETS**



**DEVELOP
LEADERS**



**ENABLE
FRONTLINE**



**MANAGE
CRITICAL RISKS**



**DRIVE
ACCOUNTABILITY**





Questions

