



Fletcher Building Investor Day May 2021

26 May 2021

Agenda

1. Introduction, Fletcher Building Overview	Ross Taylor
2. Group Financials	Bevan McKenzie
3. Safety	Wendi Croft
4. Building Products	Hamish McBeath
5. Concrete	Nick Traber
6. Distribution	Bruce McEwen
7. Residential and Development	Steve Evans
8. Construction	Peter Reidy
9. Australia	Dean Fradgley
10. People, Innovation and Sustainability	Claire Carroll
11. Concluding Remarks and Q+A	Ross Taylor



Welcome and introduction

Section	Presenter	AEST / NZT
1. Introduction, Fletcher Building Overview	Ross Taylor	9:00am / 11:00am
2a. Group Financials	Bevan McKenzie	9:20am / 11:20am
2b. Q+A	Ross Taylor and Bevan McKenzie	9:40am / 11:40am
3. Safety	Wendi Croft	10:00am / 12:00pm
4. Building Products	Hamish McBeath	10:15am / 12:15pm
5. Concrete	Nick Traber	10:45am / 12:45pm
6. Distribution	Bruce McEwen	11:15am / 1:15pm
7. Residential and Development	Steve Evans	11:45am / 1:45pm
8. Construction	Peter Reidy	12:15pm / 2:15pm
9. Australia	Dean Fradgley	12:45pm / 2:45pm
10. People, Innovation and Sustainability	Claire Carroll	1:15pm / 3:15pm
11. Concluding Remarks and Q+A	Ross Taylor	1:40pm / 3:40pm



Presentations from our Executive Team members

Operational Heads presenting



**HAMISH
McBEATH**
Chief Executive
Building Products



**BRUCE
McEWEN**
Chief Executive
Distribution



**NICK
TRABER**
Chief Executive
Concrete



**STEVE
EVANS**
Chief Executive
Residential and
Development



**PETER
REIDY**
Chief Executive
Construction



**DEAN
FRADGLEY**
Chief Executive
Australia

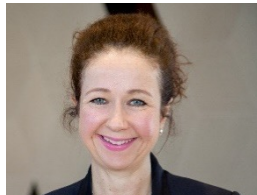
Functional Heads presenting



**BEVAN
McKENZIE**
Chief Financial
Officer



**WENDI
CROFT**
Chief Health and
Safety Officer



**CLAIRE
CARROLL**
Chief People and
Communications
Officer

Functional Heads



**ANDREW
CLARKE**
Group General
Counsel and
Company Secretary



**DANIEL
BEECHAM**
Chief Information
Officer

