

Lodge your Postal Vote or Proxy



Online

www.investorvote.co.nz



By Email

corporateactions@computershare.co.nz



By Post

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For all enquiries contact

By Phone

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The 2026 Annual Shareholders' Meeting of Fletcher Building Limited will be held on Wednesday, 21 October 2026 at 10.30am NZT.

The meeting will be held at The Maritime Room, Princes Wharf, Auckland CBD, New Zealand and online at <https://meetnow.global/nz>. For information on how to attend and vote online at the meeting please refer to the instructions as set out below. If you propose not to attend the meeting, but wish to appoint a proxy, please complete this form in accordance with the instructions below.

VOTING/PROXY FORM



www.investorvote.co.nz

Lodge your proxy online, (24/7 access) by 10.30am NZT on Monday, 19 October 2026.

Your secure access information

Control Number:

CSN/Securityholder Number:

To lodge a postal vote or proxy appointment online prior to the meeting, you'll need the above Control Number, your CSN/Securityholder Number and postcode/or country of residence if you reside outside of New Zealand.

Scan this QR Code with your Smartphone and Vote online.



To be effective as a postal vote or proxy appointment, the Voting/Proxy Form must be received by **10.30 am NZT on Monday 19 October 2026.**

Attending the Meeting

- Voting on all resolutions put before the meeting will be by poll.
- If you propose to attend the meeting in person, please bring this Voting/Proxy Form intact to the meeting as the barcode will assist in your registration.
- If you propose to attend the meeting online, go to the Computershare Meeting Platform <https://meetnow.global/nz>. To access the meeting click 'Go' under the Fletcher Building meeting tab and then click 'Join Meeting Now'. By using the meeting platform, you will be able to watch the meeting, vote and ask questions online using your smartphone, tablet or computer. For any assistance with the online process, contact Computershare on +64 9 488 8777.
- If you propose not to attend the meeting but wish to vote by postal vote, or to appoint a proxy, please complete and post this form or complete it online at www.investorvote.co.nz. Please do not appoint a proxy if you are voting by postal vote.
- The persons who will be entitled to vote at the meeting are those persons (or their proxies or representatives) registered as holding Ordinary Shares on Fletcher Building Limited's share register as at close of trading on Monday, 19 October 2026.
- No vote may be cast on resolution 3 by individuals whose remuneration is detailed in the Remuneration Report (being the Managing Director and CEO) or by any related party or relative (both as defined in the Companies Act 1993) or a proxy of them.

Postal Vote

- You can cast a postal vote instead of attending the meeting or appointing a proxy to attend.
- The Company Secretary has been authorised by the Board to receive and count postal votes.
- If you return your postal vote without indicating on any resolution how you wish to vote, you will be deemed to have abstained from voting on that resolution.
- If you complete the postal vote section and also appoint a proxy, your postal vote will take priority over your proxy appointment.

Proxy Appointment

- All shareholders entitled to attend and vote at the meeting may appoint a proxy or (in the case of a corporate shareholder) representative to attend and vote on their behalf. A proxy need not be a shareholder of the Company. You can appoint the Chair of the meeting or any director as your proxy. Please provide an email address for your proxy (if they are not the Chair or a director) as we cannot guarantee that your proxy will be admitted if they intend to attend the meeting virtually if we have not received their email address. You may still attend the meeting either in person or online even if you have appointed a proxy.
- The Chair of the meeting and the directors will vote in favour of all resolutions marked "PROXY DISCRETION", for which they have authority to vote.

- If you have ticked the "PROXY DISCRETION" box and your named proxy does not attend the meeting or you have not named a proxy (but otherwise completed the Voting/Proxy Form in full), the Chair of the meeting will act as your proxy.

- All directed votes FOR, AGAINST or ABSTAIN on each resolution will be treated as a postal vote.

Signing Instructions

Individual

Where a shareholder is an individual, this Voting/Proxy Form must be signed by the shareholder or their duly authorised attorney.

Companies

Where a shareholder is a company or corporate shareholder, this Voting/Proxy Form must be signed by a duly authorised officer or attorney.

Trusts

Where a shareholder is a trust, this Voting/Proxy Form should be signed by at least one trustee in accordance with the relevant trust deed (using the rules for an individual, or a company, as applicable).

Partnerships

Where a shareholder is a partnership, this Voting/Proxy Form should be signed by at least one partner in accordance with the rules governing the partnership (using the rules for an individual or a company, as applicable).

Joint Shareholders

At least one joint shareholder should sign this Voting/Proxy Form (on behalf of all joint shareholders). If a joint shareholder votes differently from another joint shareholder, the vote of the shareholder named first in the share register will be counted.

Power of Attorney

If this Voting/Proxy Form is completed by an attorney, the power of attorney or a certified copy must, unless already provided to Fletcher Building Limited, accompany the Voting/Proxy Form together with a completed certificate of "non-revocation of authority".

Viewing and voting from the Computershare Meeting Platform

Please follow the instructions above. We recommend that you complete the set-up prior to the meeting commencing.

If you have any questions about appointing your proxy, or require assistance with the Computershare Meeting Platform, please contact Computershare on +64 9 488 8777 or email corporateactions@computershare.co.nz.

Go online to www.investorvote.co.nz to cast your postal vote or lodge your proxy or please **TURN OVER** to complete the Voting/Proxy Form.

Postal Voting (To use if you will not attend the meeting and are not submitting your postal vote online)

☐ I wish to vote by postal vote (please tick the box). My voting intentions are indicated in the resolutions section below.

Appointment of a Proxy (For use if you will not attend the meeting but wish someone to represent you and vote on your behalf at the meeting)

I/We being a shareholder(s) of Fletcher Building Limited ("the Company") and entitled to attend and vote hereby appoint:

	of	
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(Full Name of Proxy)

(Proxy Contact Details – Email/Phone/Address)

Or failing them:

	of	
--	----	--

(Full Name of Proxy)

(Proxy Contact Details – Email/Phone/Address)

as my/our proxy to vote for me/us on my/our behalf at the Annual Shareholders' Meeting of the Company to be held at 10.30 am NZT on Wednesday, 21 October 2026, and at any adjournment or postponement of that meeting, and to vote as my/our proxy thinks fit on any resolutions to amend any of the resolutions, or any resolution so amended and on any other resolution proposed at the Annual Shareholders' Meeting (or any adjournment thereof) so as to give effect to my/our intention as set out below where possible. In the event I/we have not expressed any intention (in my/our proxy's sole opinion) my/our proxy may vote at their discretion.

A proxy need not be a shareholder of the Company. You can appoint the Chair of the meeting or any director as your proxy. Please provide an email address for your proxy (if they are not the Chair or a director) as we cannot guarantee that your proxy will be admitted if they intend to attend the meeting virtually if we have not received their email address.

Resolutions (for postal and proxy voting). Please tick only ONE box in respect of each resolution

Cast a postal vote, or instruct a proxy to vote, by placing a tick (✓) in the relevant box. If you have appointed a proxy and want them to decide how to vote on the resolution, please mark the box 'Proxy Discretion'. If you tick the 'Abstain' box for a particular resolution, you are directing your proxy not to vote on that resolution. Your vote will not be counted when calculating the majority for that resolution. Proxy Discretion is not applicable in the case of a postal vote.

Ordinary Resolutions	FOR	AGAINST	ABSTAIN	PROXY DISCRETION
1. That Sandra Dodds be re-elected as a director of the Company.	☐	☐	☐	☐
2. That the directors be authorised to fix the fees and expenses of the auditor.	☐	☐	☐	☐
3. That the Company's Remuneration Report for the year ended 30 June 2026, available on the Company's website, be adopted.	☐	☐	☐	☐

Signature of Shareholder(s)

Shareholder 1

Or a duly authorised officer or attorney

Shareholder 2

Or a duly authorised officer or attorney

Shareholder 3

Or a duly authorised officer or attorney

Signed this _____ day of _____ 2026

Day time telephone: _____

Shareholder Questions

Shareholders will have the opportunity to ask questions during the meeting in person or from their desktop or mobile devices via the Computershare Meeting Platform <https://meetnow.global/nz>. You can also submit questions in advance of the meeting by going to www.investorvote.co.nz and completing the online validation process or you can complete the Question section below and post this form. Questions must be received by 10.30 am NZT on Monday, 19 October 2026. The Company reserves the right not to address questions that, in the Chair's opinion, are not reasonable in the context of an annual shareholders' meeting.

Question:

Electronic Investor Communications

If you received the Notice of Meeting and Voting/Proxy Form by mail and wish to receive your future investor communications by email please provide your email address below:
