

Summary of Divisions and Business Units

Attached is a summary of Fletcher Building's Divisions and Business Units.

In summary, two divisions have been renamed. The Infrastructure Products division has been renamed Heavy Building Products, and the Building Products division has been renamed Light Building Products.

Most business units in these two divisions will remain, with the exception of:

- Easysteel
- Fletcher Reinforcing
- Pacific Coil Coaters

These now form part of the New Zealand Distribution division and will be reported collectively as Steel Distribution.

The other business impacted is Forman Building Systems, which has been separated into its two constituent components. The installation business now falls within the Construction division, while the distribution business is reported as part of New Zealand Building Supplies Distribution.

| Division | Business Groupings | Key Businesses |
|----------------------------|-------------------------------|---|
| Heavy Building Products | NZ Concrete Products | Firth ConcreteHumes Pipelines |
| | NZ Cement & Quarry Products | Golden Bay CementWinstone Aggregates |
| | Australian Concrete Products | Rocla Pipelines |
| | Australian Quarry Products | Rocla Quarries |
| | Plastic Pipes | Iplex (NZ & Australia) |
| | Steel & Other | Crane Copper Tube (Australia) Pacific Steel (NZ) |
| Light Building Products | NZ Building Materials | DimondFletcher AluminiumTasman InsulationWinstone Wallboards |
| | Australian Building Materials | Fletcher InsulationStramitTasman Sinkware |
| | Roofing | Gerard Roofing Systems (NZ / Asia / Europe) DECRA Roofing Systems (USA) |
| Laminates & Panels | Formica | Formica AsiaFormica EuropeFormica North AmericaHomapal (Europe) |
| | Laminex | Laminex NZ Laminex Australia |
| Distribution New Zealand | Building Supplies | PlaceMakersMico PlumbingForman Distribution |
| | Steel Distribution | EasysteelFletcher ReinforcingPacific Coil Coaters |
| Distribution Australia | Tradelink | Tradelink |
| Construction | Construction | Building + Interiors Infrastructure Earthquake Recovery South Pacific Forman Contracting Fletcher Living |
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